## **Norwegian Finans Holding ASA**

Second quarter 2018 results presentation August 15, 2018

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## **Agenda**

### **Performance and events**

Second quarter 2018 results

Summary

## Second quarter 2018 highlights

Strong profitability

- Strong earnings growth
- Stable yields and margins
- Continued cost efficiency
- Stable provisions

Resilient balance sheet

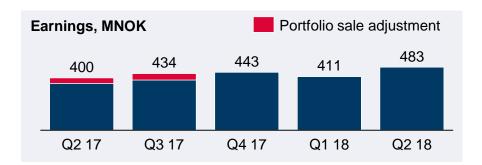
- Further geographical diversification of loan book
- Stable credit metrics
- Surplus capital position

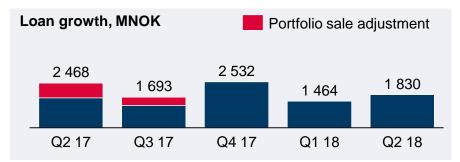
High customer growth and engagement

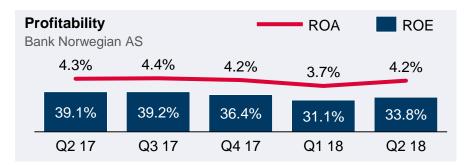
- Strong customer growth
- 1 million App logins per month
- 300,000 transactions per day

Main events during quarter

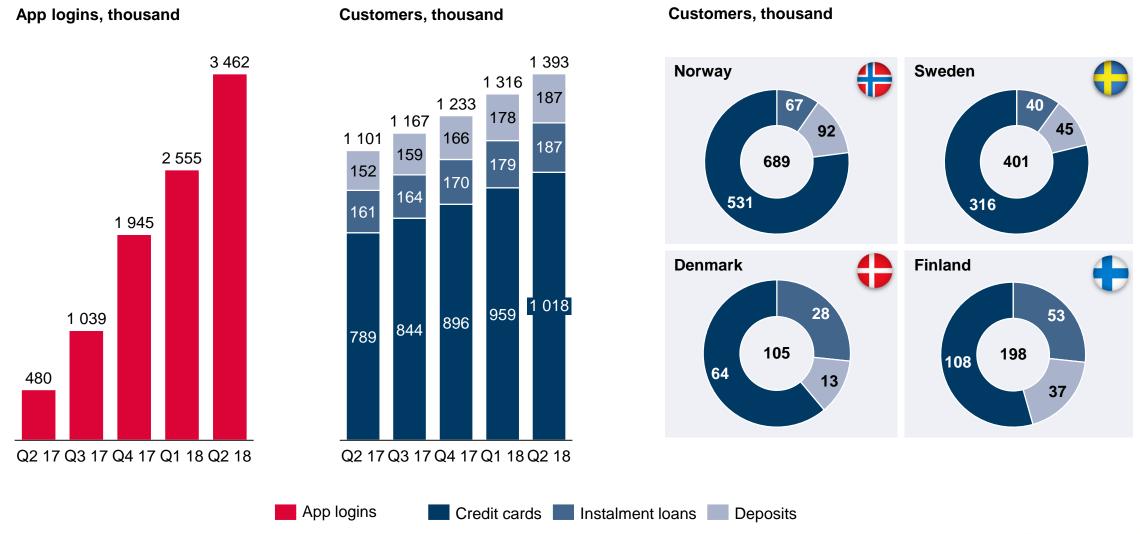
- NAS agreement extended
- Redesigned app improves sales and customer experience
- Expanded insurance offering







## Continued strong customer growth and engagement



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Summary

# Second quarter 2018 earnings were MNOK 483, up MNOK 72 compared with the first quarter

#### **Norwegian Finans Holding Group**

| MNOK   | Q2 18   | Q1 18   | Chan  | ge          |
|--|---------|---------|-------|-------------|
| Interest income, amortised cost                | 1,221.4 | 1,147.0 | 74.4  | 6 %         |
| Other interest income                          | 25.0    | 24.2    | 0.8   | 3 %         |
| Interest expenses                              | 154.6   | 142.7   | 11.9  | 8 %         |
| Net interest income                            | 1,091.8 | 1,028.5 | 63.3  | 6 %         |
| Commission and bank services income            | 143.4   | 119.8   | 23.5  | 20 %        |
| Commission and bank services expenses          | 70.4    | 66.0    | 4.4   | 7 %         |
| Net change in value on securities and currency | 21.1    | -13.5   | 34.6  | n/m         |
| Net other operating income                     | 94.1    | 40.4    | 53.7  | 133 %       |
| Total income                                   | 1,185.9 | 1,068.9 | 117.0 | 11 %        |
| Personnel expenses                             | 17.4    | 21.5    | -4.1  | -19 %       |
| General administrative expenses                | 264.8   | 266.9   | -2.1  | -1 %        |
| Ordinary depreciation                          | 12.1    | 11.9    | 0.2   | 2 %         |
| Other operating expenses                       | 13.1    | 12.3    | 0.8   | 7 %         |
| Total operating expenses                       | 307.4   | 312.6   | -5.2  | <b>-2</b> % |
| Provision for loan losses                      | 234.7   | 208.9   | 25.8  | 12 %        |
| Profit on ordinary activities before tax       | 643.8   | 547.4   | 96.3  | 18 %        |
| Tax charge                                     | 161.0   | 136.8   | 24.1  | 18 %        |
| Profit on ordinary activities after tax        | 482.8   | 410.6   | 72.2  | 18 %        |

- Net interest income driven by strong loan growth
- Fee income up due to network and insurance incentives
- Gains on currency and shares exceeded negative change in value on fixed income securities
- Operating expenses down due to seasonally lower personnel expense, lower digital marketing spending and non-recurring item in the first quarter
- Stable provision level
- ROE\* was 33.8%

## Strong performance overall

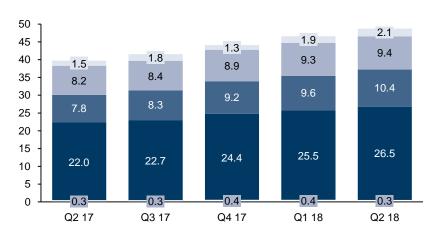
#### **Bank Norwegian AS**

| Key figures               |        | Norway |     |       | Sweden |     |       | Denmark |     |       | Finland | <u> </u> |
|---------------------------|--------|--------|-----|-------|--------|-----|-------|---------|-----|-------|---------|----------|
| MNOK                      | Q2 18  | Q1 18  | Δ   | Q2 18 | Q1 18  | Δ   | Q2 18 | Q1 18   | Δ   | Q2 18 | Q1 18   | Δ        |
|                           |        |        |     |       |        |     |       |         |     |       |         |          |
| Net interest income       | 525    | 502    | 23  | 187   | 176    | 11  | 119   | 110     | 10  | 260   | 241     | 19       |
| Net other income          | 47     | 39     | 9   | 30    | 11     | 19  | 11    | 1       | 10  | 6     | -9      | 16       |
| Total income              | 572    | 541    | 32  | 217   | 187    | 30  | 130   | 110     | 20  | 266   | 231     | 35       |
| Total operating expenses  | 133    | 139    | -6  | 68    | 75     | -7  | 39    | 39      | -0  | 66    | 59      | 7        |
| Provision for loan losses | 58     | 55     | 2   | 10    | 59     | -50 | 49    | 47      | 1   | 119   | 47      | 72       |
| Profit after tax          | 286    | 260    | 26  | 104   | 39     | 65  | 32    | 18      | 14  | 61    | 94      | -33      |
| Comprehensive income      | 286    | 260    | 26  | 104   | 39     | 65  | 32    | 18      | 14  | 61    | 94      | -33      |
| Net loans                 | 17,855 | 17,196 | 659 | 5,705 | 5,554  | 151 | 3,525 | 3,312   | 213 | 8,350 | 7,752   | 598      |
| Deposits                  | 18,898 | 18,574 | 324 | 5,976 | 5,800  | 175 | 3,466 | 3,338   | 128 | 9,366 | 8,077   | 1,289    |

- Provisions in Sweden down due to cutoff effects in the first quarter, model correction and seasonal factors
- Provisions in Finland includes a discretionary additional provision of MNOK 57.3

## Resilient balance sheet

#### Assets, BNOK



Cash and cash equivalents
Securities

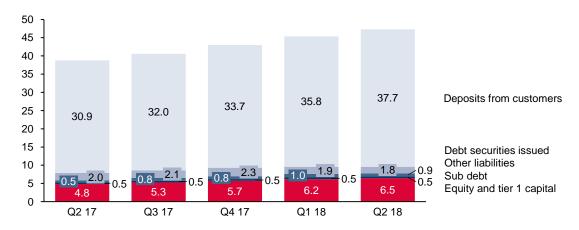
Credit cards1

Instalment loans

Intangibles and other assets

- Liquid assets comprise 24% of total assets
- LCR 220% and NSFR 142%
- Deposits grew MNOK 1,917
- Stable deposit base
- Deposits to loans ratio 1.06
- Total common equity to total assets equals 12.3%

#### Liabilities and equity, BNOK

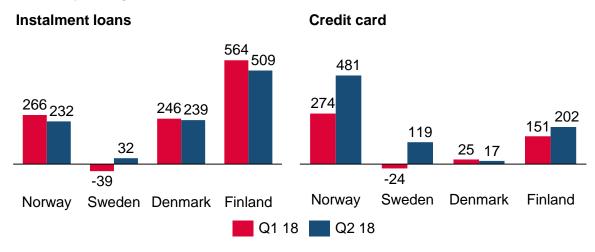


Bank Norwegian AS

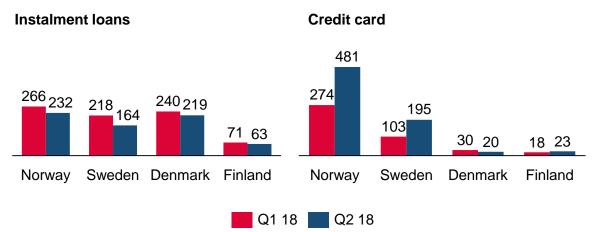
<sup>1</sup> Includes sales financing

## Strong quarterly loan growth

#### **Quarterly loan growth, MNOK**



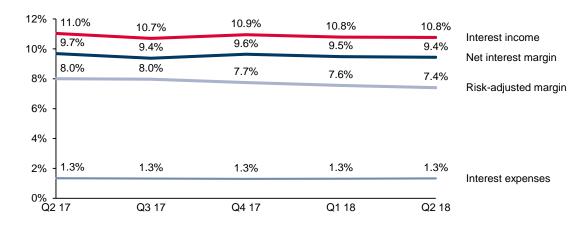
#### Quarterly loan growth, local currency



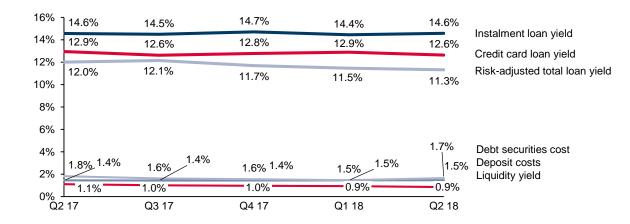
- Total gross loans increased MNOK 1,830, compared with MNOK 1,464 in the first quarter
- Currency adjusted loan growth was MNOK 2,189 compared with MNOK 2,090 in the first quarter
- Instalment loans rose MNOK 1,011 and credit card loans grew MNOK 819
- Instalment loan sales were MNOK 2,921, compared with MNOK 3,100 in the previous quarter
- Instalment loan run-off was MNOK 1,661, compared with MNOK 1,639 in the first quarter
- High share of recurring business

## Stable yields and margins

#### Margins as a % of average assets



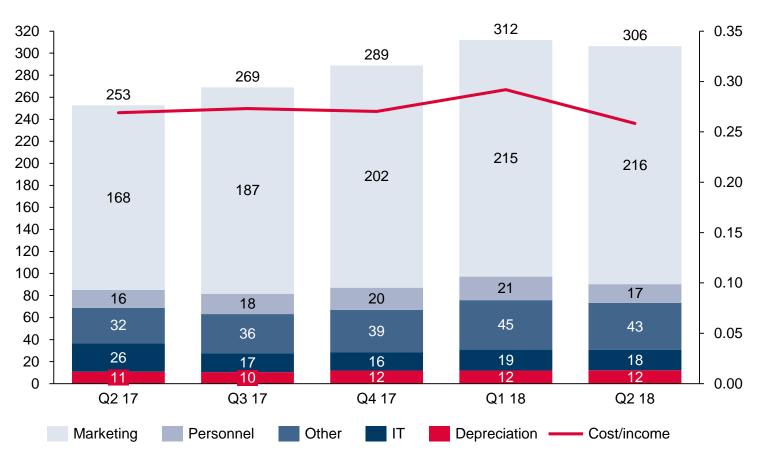
#### Asset yield and cost of deposits



 Instalment loan yield bolstered by accrual adjustment item and seasonal increase in interest collection from past due loans

## High operating efficiency

#### **Quarterly operating expenses, MNOK**

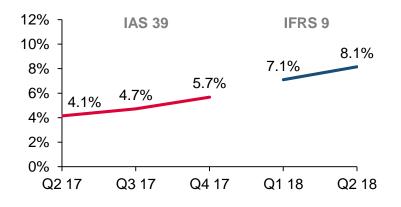


- Lower spending on digital marketing
- Lower personnel expenses due to seasonal accrual effect
- Other expenses down as non-recurring item in the first quarter is partially offset by increased activity in the second quarter
- Cost income at 0.26

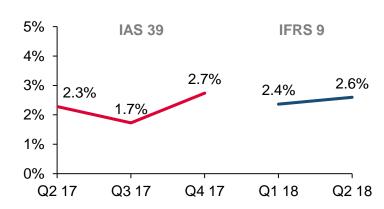
Bank Norwegian AS

## **Strong credit metrics**

#### Non-performing loans to loans 1)

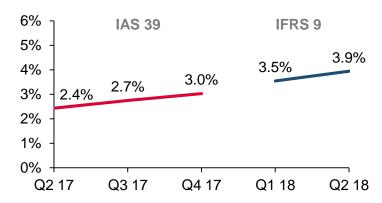


#### Loan loss provisions to average loans 2)

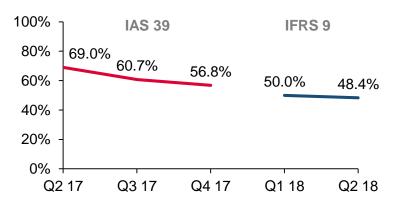


- NPL levels rising as expected from a low base due to portfolio sales and unseasoned portfolios
- Provisions impacted by cut-off effects in the first quarter, model correction and seasonal factors in Sweden besides additional provisions in Finland
- Solid allowance levels

#### Loan loss allowance to loans 3)



#### Loan loss allowance to non-performing loans 4)



<sup>1)</sup> Gross loans Stage 3 (less performing loans) to gross loans

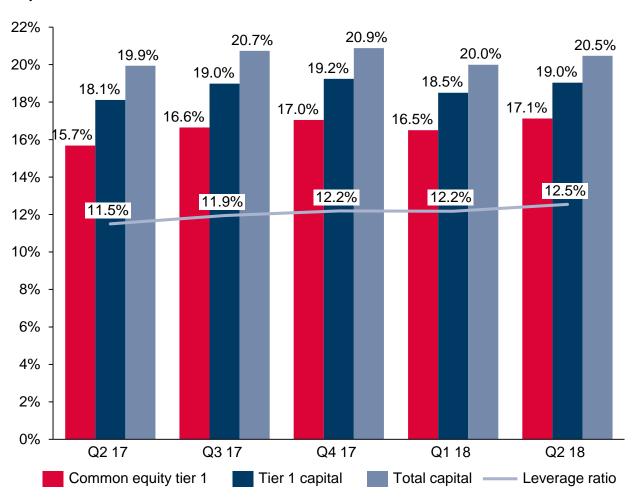
<sup>2)</sup> Change in ECL to average gross loans

<sup>3)</sup> ECL to gross loans

<sup>4)</sup> ECL to gross loans Stage 3 (less performing loans)

## Surplus capital position

#### **Capital ratios**



- Strong 17.1% CET1 capital ratio in the bank accounting for MNOK 247.5 in group contribution
- 17.7% CET1 capital ratio on a consolidated basis
- Minimum regulatory CET1 requirement 15.5%, increasing to 15.56% in March 2019 and 15.64% in September 2019 due to increased countercyclical buffer requirement in Sweden and Denmark
- Target capital ratios, share buy backs and dividends under review based on regulatory dialog
- Leverage ratio equals 12.5%

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## Well positioned for further growth through a two-tier strategy

# Continued strong earnings and return

- Continued customer and loan growth
- Stable margins and cost-efficient operations

# Favorable conditions for core growth

- Favorable macro economic outlook
- Strong customer engagement, trust and brand awareness
- Improved risk selection tools for optimized pricing

# Opportunities from industry transformation

- Lean operation with a focused selection of own on-balance sheet products
- Deep customer insight from fully digitalized customer journey and frequent interactions
- Industry-leading services from third parties in addition to own products
- Explore AISP and PISP positions

# banknorwegian?

## **Appendix**

## **Quarterly balance sheet**

| Norwegian Finans Holding Group  MNOK        | 30.6.18 |       | 31.3.18 |       | Change |             |
|---|---------|-------|---------|-------|--------|-------------|
| Assets                                      | 30.0.10 |       | 31.3.10 |       | Change |             |
| Deposits with the central bank              | 66      | 0 %   | 66      | 0 %   | -0     | 0 %         |
| Loans and deposits with credit institutions | 2,323   | 5 %   | 1,839   | 4 %   | 485    | 26 %        |
| Loans to customers                          | 35,435  | 75 %  | 33,814  | 75 %  | 1,621  | 5 %         |
| Certificates and bonds                      | 9,390   | 20 %  | 9,292   | 20 %  | 97     | 1 %         |
| Financial derivatives                       | 44      | 0 %   | 49      | 0 %   | -6     | -11 %       |
| Shares and other securities                 | 37      | 0 %   | 33      | 0 %   | 4      | 13 %        |
| Assets available for sale                   | -       | 0 %   | -       | 0 %   | -      | 0 %         |
| Intangible assets                           | 115     | 0 %   | 116     | 0 %   | -1     | -1 %        |
| Deferred tax asset                          | 11      | 0 %   | 18      | 0 %   | -7     | -39 %       |
| Fixed assets                                | 1       | 0 %   | 1       | 0 %   | -0     | -10 %       |
| Receivables                                 | 129     | 0 %   | 144     | 0 %   | -15    | -10 %       |
| Total assets                                | 47,551  | 100 % | 45,372  | 100 % | 2,179  | 5 %         |
| Liabilities and equity                      |         |       |         |       |        |             |
| Loans from credit institutions              | 85      | 0 %   | 99      | 0 %   | -14    | -14 %       |
| Deposits from customers                     | 37,706  | 79 %  | 35,789  | 79 %  | 1,917  | 5 %         |
| Debt securities issued                      | 1,808   | 4 %   | 1,935   | 4 %   | -127   | <b>-7</b> % |
| Financial derivatives                       | 2       | 0 %   | 11      | 0 %   | -9     | -78 %       |
| Taxes payable                               | 543     | 1 %   | 392     | 1 %   | 151    | 39 %        |
| Other liabilities                           | 91      | 0 %   | 342     | 1 %   | -251   | -73 %       |
| Accrued expenses                            | 184     | 0 %   | 155     | 0 %   | 29     | 19 %        |
| Subordinated loan                           | 475     | 1 %   | 475     | 1 %   | -0     | 0 %         |
| Total liabilities                           | 40,895  | 86 %  | 39,198  | 86 %  | 1,698  | 4 %         |
| Share capital                               | 187     | 0 %   | 187     | 0 %   | -      | 0 %         |
| Share premium                               | 977     | 2 %   | 971     | 2 %   | 6      | 0 %         |
| Tier 1 capital                              | 635     | 1 %   | 635     | 1 %   | -      | 0 %         |
| Retained earnings and other reserves        | 4,857   | 10 %  | 4,381   | 10 %  | 475    | 11 %        |
| Total equity                                | 6,655   | 14 %  | 6,174   | 14 %  | 481    | 8 %         |
| Total liabilities and equity                | 47,551  | 100 % | 45,372  | 100 % | 2,179  | 5 %         |

## **Top 20 shareholders**

| SHAREHOLDER                           |         | # OF SHARES |
|---------------------------------------|---------|-------------|
| 1 NORWEGIAN AIR SHUTTLE ASA           |         | 30,623,739  |
| 2 GOLDMAN SACHS & CO.                 | NOMINEE | 15,481,173  |
| 3 FOLKETRYGDFONDET                    |         | 15,466,859  |
| 4 BRUMM AS                            |         | 6,739,432   |
| 5 GREEN 91 AS                         |         | 6,313,434   |
| 6 DANSKE BANK AS                      |         | 6,248,999   |
| 7 STENSHAGEN INVEST AS                |         | 4,551,416   |
| 8 SWEDBANK ROBUR SMÅBOLAGSFOND        |         | 3,810,961   |
| 9 BANQUE DEGROOF PETERCAM             | NOMINEE | 3,400,999   |
| 10 SNEISUNGEN AS                      |         | 2,676,841   |
| 11 MP PENSJON PK                      |         | 2,646,685   |
| 12 GKB INVEST AS                      |         | 2,640,635   |
| 13 KM AVIATRIX INVEST AS              |         | 2,590,635   |
| 14 BANQUE DEGROOF PETERCAM            | NOMINEE | 2,571,039   |
| 15 TORSTEIN TVENGE                    |         | 2,500,000   |
| 16 JPMORGAN CHASE BANK                | NOMINEE | 2,246,497   |
| 17 SONGA AS                           |         | 2,083,120   |
| 18 VERDIPAPIRFONDET PARETO INVESTMENT |         | 1,634,700   |
| 19 JPMORGAN CHASE BANK                | NOMINEE | 1,630,151   |
| 20 DIRECTMARKETING INVEST AS          |         | 1,500,000   |
| Top 20                                |         | 117,357,315 |
| Total                                 |         | 186,751,856 |

As of August 13, 2018

Management holds 1.4% of shares outstanding